

Transforming Your Business Towards High Performance Construction A Three Year Perspective...



Best Practice

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Questions related to specific materials, methods, and services will be addressed at the conclusion of this presentation.



Learning Objectives

- What are the markers for a business's focus on high performance construction?
- Determine a working timeframe for your business's transformation.
 - 3 years from seed to table!
- Determine the players, your partners and their roles.
- What makes a successful demonstration project?
- How to make good decisions to avoid costly mistakes.
- What are those mistakes and pitfalls and impacts on various internal components of your business?
- How and why is your changed business different and who cares?
- Celebrating successes and getting the word out!



Who we are at Wright Builders

- Building professionals
- Field supervisors
- Sales and Marketing
- Estimating
- Production
- Project Management
- Service and warranty
- Mark Newey





Why make the change?

What is your personal message and commitment?

- Lead rather than follow join the future
- Building science is interesting and fun!
- Our industry is still building a great deal of junk... are you?
- Is code minimum good enough?
- Maybe you can move the needle and change the world!
- Efficient, healthy homes and workplaces make people happy = SATISFACTION!

Think about it and decide.





Asparagus Lesson... 3 years from seed to table

Year 1

- Commitment / buy-in from your team
- Keep the home fires burning
- Marketing research
- Identify partners

Year 2

- Customize marketing
- Make your investment in your team; training & skill building
- Secure demonstration project and begin execution

Year 3

- Complete demonstration project
- Learning from mistakes
- Celebrate successes... MORE PLEASE!





Find visible projects to model and resources to learn from.

- Deep Energy Retrofits
- "Shallow Energy Retrofit" (ala Marc Rosenbaum)
- Zero Net Energy
- Village Hill Northampton
- Volunteer opportunities, such as Habitat for Humanity
- Town / city energy committees
 - Task forces
 - Municipal boards
- Comment to ZBA and Planning Boards







Visible projects... DER – Northampton, MA







Maple Street Architects





Visible projects... Cave's Residence – Hadley, MA







Coldham and Hartman Architects





Visible projects... Village Hill Northampton



An all LEED certified and ENERGY STAR neighborhood of 17 single family, and 39 townhomes and flats.

Designed, developed and 60% built out.



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Getting Exposure. It takes time...

- Town and city commissions
- Task forces
- Municipal boards
- Comment to ZBAs and planning boards
- Habitat projects







Find your people through...

- North East Sustainable Energy Association (NESEA)
 - www.nesea.org
- U.S. Green Building Council (USGBC)
 - www.usgbc.org
- AIA sponsor a well attended event
- Eager, willing trades with certification
- Networking, business organizations
- Team up with progressive suppliers, vendors, and manufacturers
- Like minded businesses





- Architects and designers
 - Regular meaningful contact
 - What can you offer their clients?
 - Help them build their businesses too.
- Banks/lenders/realtors
- "Building Energy 101" seminars
- Radio talk/interviews





Third party support and verification:

- Staff training
- HERs ratings
- LEED Getting to GOLD
- ENERGY STAR www.energystar.gov
 - Become an ENERGY STAR partner
- USGBC membership
- Center for Eco Technology (CET)
 - www. cetonline.org



Find the gurus and listen up:

• Bruce Coldham, FAIA Coldham and Hartman Architects

Smith College – **Bechtel Environmental Classroom**, Whately, MA: classrooms, meeting space, and field station

- Designed to meet the Living Building Challenge, in accordance with the International Living Building Institute. Certified February 2014
- 2,500 sf single-story wood-framed classroom building, acting as a portal to the 233 acre forest and pasture property.





Partnering. Find the gurus and listen up!

Marc Rosenbaum, P.E.:

"We are convinced that a sane, secure, and sustainable community can only be built on renewable energy sources."

www.energysmiths.com | ww.southmountain.com Fixing the Pretty Good House :

How a "shallow energy retrofit" achieved net zero for under \$50k.



The Bement School dorms Jones Whitsett Architects

Energysmiths modeled energy use and analyzed multiple mechanical system approaches.

Andy Shapiro - Principal, Energy Balance, Inc.
Coastal Maine Botanical Gardens |
NESEA Net Zero Award winner|
LEED Platinum with Maclay Architects



Charley Stevenson, LEED AP BD+C

Integrated Eco Strategy, LLC Schapiro & Hollander Halls, Williams College | Bohlin Cywinski Jackson Architects | LEED Gold certified. www.integratedecostrategy.com





Center for EcoTechnology:

- 3rd Party Rater plus LEED AP
- Recommendations throughout the process
 - HVAC recommendations
 - Mid-construction blower door tests
 - Insulation R-values and techniques







Center for EcoTechnology:

- Program participation assistance
 - Incentive requests
 - Certificates
 - LEED checklists and registration
- Tier III / Option II Mass Save incentives:
 - \$7,000 per single-family home
 - \$4,000 per multifamily dwelling
- More than pays for all technical assistance, certification, and consulting fees





The Bement School Deerfield, MA

Jones Whitsett Architects



ACH @ 50 Pascals | First dorm: 1.0 Second dorm: 0.64



The Bement School Deerfield, MA

Jones Whitsett Architects



Doing twice is twice as good. Practice!





The Hartsbrook School Hadley, MA

Kraus-Fitch Architects

Construction management planning and value engineering to meet budget and schedule.





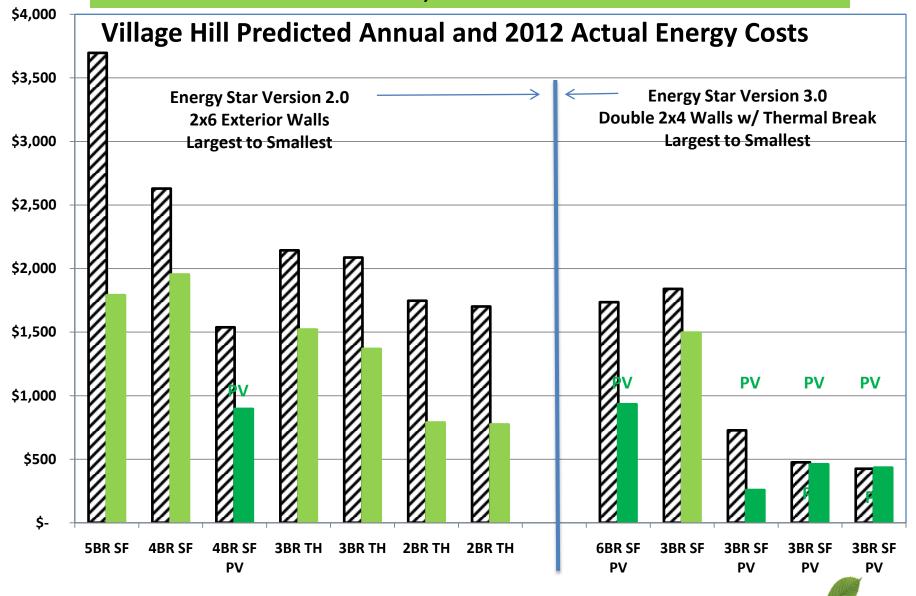
Atkinson Family Practice Amherst, MA

Kuhn Riddle Architects

14,000 sq. ft. medical facility delivered 5 months early. Comments from world of field planning and supervision.



Show, Don't Tell!





Payback... Schmaback

- How to talk about the value of your time?
- The sun is the only FREE lunch
 - All other renewables have trade-offs
 - Wood effects of smoke emissions and clear cutting
 - Hydro land use and food implications
- Solar panels carbon footprint
 - customer payback
- Long term positive life impact of more sustainable lifestyle and building practices



Payback... Schmaback... How do you measure?

- Nuclear reactor
- Hot tub
- 19" wheel rims











What does the customer see?





A fuel efficient fleet:



3 VW Tdi sedans:





Roof top solar panels at 48 Bates Street



Construction signs that reflect our philosophy and brand





Getting the word out Plain old advertising...

All the expected presence and resources:

- Paper
- Radio public or private follow your mission
- Email blasts
- Ground breakings & ribbon cuttings
- Press releases
- Newsletters what's new!
- Social media
 - Facebook, Houzz, Pinterest, Twitter
- Referrals send those thank yous
- Repeat customers big and small projects
- Post project questionnaire always follow up

Learn from your customer feedback – the good, the bad and the ugly.





Fun, new advertising.



Stay close to your commitment.





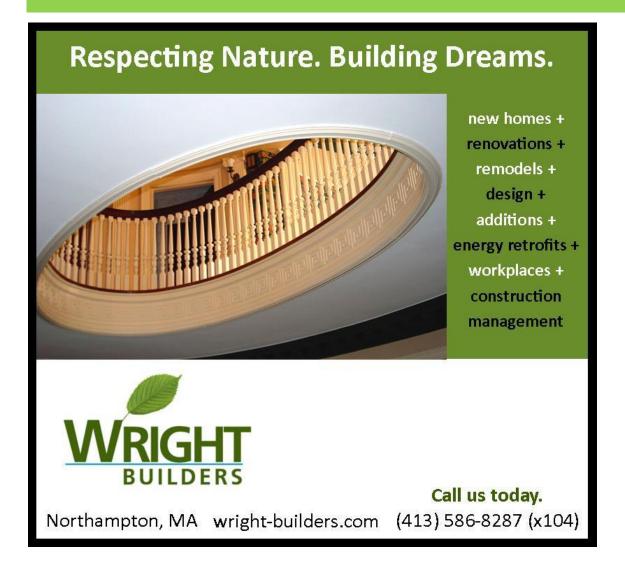
Have some fun!





















Draw your line in the sand!







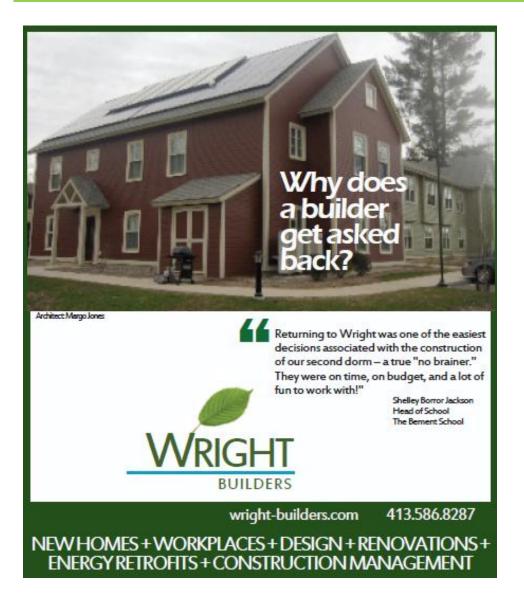




Let your satisfied customers speak for you.







"Returning to Wright was one of the easiest decisions associated with the construction of our second dorm – a true "no brainer". They were on time, on budget, and a lot of fun to work with."







Don't stop talking about what you believe in.





Lines in the sand.

Will you...

- Install typical old school oil fired 86% efficient heating?
- Install anything less than the best performing windows and products?
- Adamantly protect your customer's health with ERV or other technology?
- Build to stretch code plus?
- Be an ENERGY STAR partner?
- Reduce toxins with paint, insulation and carpet choices?
- Consider "Historic" projects that dodge energy code?
- Research, advocate and use cycled products?





Good decisions, pitfalls & mistakes.

- What are the implications of these changes on your Team
- Sales and Estimating cost of free budgeting
- Marketing keep your core business
- Operations LEED and ENERGY STAR operating impacts
- Production

GETTING ALL THE DETAILS RIGHT





Good decisions, pitfalls & mistakes.

Lessons from Village Hill





Solar array and "off street" vent stud requirements conflict



Celebrate your successes.

Lessons from Village Hill



Eastview Townhomes

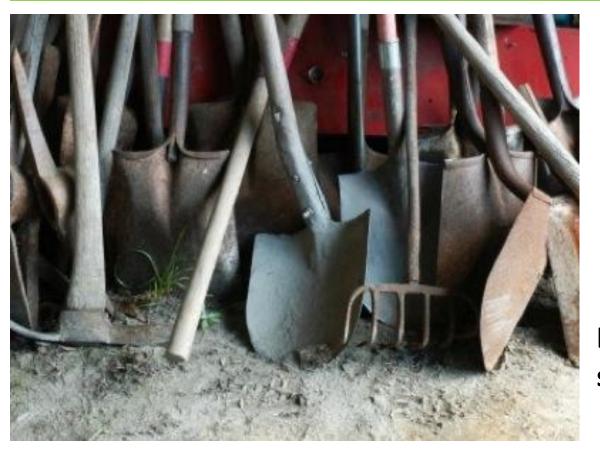


Morningside Single Family





Celebrate your success.



Moving the dial, building community, usin g less, is not a quick money game.

Living better with a smaller return...

Subsistence farmers are the only carbon neutral life



Thank you for your time. We welcome your questions.

This concludes The American Institute of Architects
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